

Positive Youth Development Initiative: CountyStat Follow-Up 4

Cross-Agency Initiative
18 September 2012

CountyStat Principles

- Require Data-Driven Performance
- Promote Strategic Governance
- Increase Government Transparency
- Foster a Culture of Accountability



Agenda

- **Welcome and Introductions**
- **Positive Youth Initiative Mission**
- **2011 Youth Crime Update**
- **Prevention and Intervention Program Updates**
- **Positive Youth Initiative Next Steps**
- **Wrap-up and Follow-Up Items**



Meeting Goal

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- Assess the progress and impacts of the prevention, intervention, and suppression programs encased in the Positive Youth Initiative

- **How We Measure Success**

- Monitor trends in County youth crimes with an emphasis on regional hot spots and time of day where youth crimes are concentrated
- Evaluation of participation levels and outcomes of targeted youth programming across County Departments



PYDI Steering Committee: Implementation Focus

Mission: The Montgomery County Positive Youth Development Initiative (PYDI) is a collaborative effort to support the youth in the county to reach their full potential, to reduce risky behavior, and to assure community safety.

Program Description:

- Through the provision of **direct services and funding of programs** by the Departments of Recreation, Libraries, Health and Human Services, Corrections, and Police.
- Through **engaging community members and partners**--youth, parents, community organizations, and civic leaders.
- By **linking with critical complementary activities** to ensure that systems and policies are in place to sustain these efforts. The Collaboration Council's Excel Beyond the Bell and the collaborative Kennedy Cluster Project and Latino Youth Initiative provide significant opportunities to create systems to improve and sustain quality programs and craft policies that remove barriers that keep youth from being successful.



PYDI Steering Committee: Targeted Audience

- **Prevention:** The largest group of youth are those who would benefit from safe, well-staffed, and instructive after school programs.
 - These services are provided primarily by the Departments of Recreation and Libraries, MCPS, and many non-profit partners.

- **Intervention:** A subset of youth that have engaged in risky behavior, including committing gang crime or community violence.
 - These services are largely provided by the Departments of Health and Human Services, Police, and non-profit partners.

- **Suppression:** A smaller subset of youth who continue to engage in illegal and violent behavior.
 - These services are provided primarily by the Departments of Corrections and Police and the State's Attorneys Office.



Positive Youth Development Initiative Budget

Department	FY10	FY11	FY12	FY13
Recreation	\$2,573,960	\$1,881,240	\$1,789,200	\$2,532,746
HHS	\$2,590,360	\$2,661,223	\$2,738,582	\$3,713,170
Police	\$5,811,550	\$2,444,570	\$2,308,750	\$2,327,737
State's Attorney	\$168,880	\$521,720	\$469,900	\$527,880
Corrections	\$130,900	\$130,900	\$130,900	\$134,470
Economic Development	\$112,500	\$112,500	NA	
DEP Solid Waste	NA		\$26,000	\$26,000
Total County Supported	\$11,388,150	\$7,752,153	\$7,437,332	\$9,236,003
NDA Community Grants	NA		\$973,780	\$1,612,290
Total Non-Tax Supported	\$3,046,640	2,849,300	\$1,755,250	\$228,532
Total	\$14,434,790	\$10,601,453	\$10,192,362	\$11,102,825

For FY13 PYDI funding is 9% higher overall than FY12 while the portion from the County increased by 24%



Budget Line Items Explained

- **NDA Community Grants:** These are non-departmental accounts where the County receives earmarked funding from the Federal Government for a Gang Initiative that helped to fund the Street Outreach Network, the Police Department's Gang Unit, and other PYD programming.
- The funding for this program was cut by the Federal Government last year and was not replaced by other monies from Foundations or private support.
- **Non-tax Supported:** includes funding from various organizations such as:
 - Youth Media Program
 - Germantown Cultural Arts Center
 - The National Center for Children and Families, Inc
 - MCA-Youth & Family Services "Smart Choices with Emotions Program"
 - Manna Food Center Inc. "Smart Sacks Student Nutrition Education"
- Funding from Economic Development supported youth summer jobs in prior years
- Funding from DEP Solid Waste covers young offenders doing alternative community service



PYDI: Current Programs

Suppression

- **Centralized Gang Task Force:** is dedicated to responding and combating criminal gang activity in Montgomery County, including the gathering of intelligence, surveillance, and investigations; street enforcement; and educating the public and other governmental agencies.
- **Gang Prosecutors:** consists of four Assistant State's Attorney's who prosecute gang related crimes working with two full time investigators who screen all cases that come into the State's Attorney's office to ensure that gang related cases are handled by the gang unit.

Intervention

- **Street Outreach Network:** provides crisis intervention services, conflict management, recreation and leisure activities, middle school and high school based support groups for high risk youth, job readiness and workforce development, and community based projects to engage you in positive life-affirming activities.
- **Cross Roads Youth Opportunity Center and Upcounty Youth Opportunity Center:** provide a wide array of support services for high-risk youth and youth who seek to exit gang life.

Prevention

- **Excel Beyond the Bell:** is a partnership between Recreation, MCPS, The Collaboration Council for Children Youth and Families, and non-profit providers to provide concentrated programming from 3pm to 5:15 such as STEM, academic assistance, sports, dance and arts, a hot supper and delayed after school transportation.
- **Sports Academies/Rec Extra:** target High School and Middle Schools students with after school programs including sports, dance, community service, leadership programs, and the fine arts.
- **Youth Violence Prevention Coordinator:** coordinates intervention services with County agencies and community providers and identifies needed intervention approaches.
- **Northwood Wellness Center:** is committed to high academic achievement and models of leadership, strength, and success with a goal to increase protective factors and decrease risk factors among the students.
- **Identity After School Program:** runs the After-School Program sessions in middle and high schools throughout the County focusing on social skills and activities fostering teamwork, leadership, goal setting, conflict resolution, and community building.



Suppression Activities Update: Youth Crime Statistics

Indicator-Level Review of Regional Juvenile Crime: FBI Arrest Data by County

- Statewide FBI arrest data shows Juvenile crimes (0-17 years of age) have been trending down between 2004 & 2009.
- Juvenile crimes in Montgomery county have been increasing between 2006 and 2009.
- The largest increases in the region during this time period occurred in Fairfax and Prince George's counties

Percent Change	Maryland State	Montgomery	Baltimore	Frederick	Howard	Prince George's	Arlington	Fairfax	Loudoun	Prince William
2002/2003	8.8%	-4.5%	46.9%	-5.7%	9.6%	-12.3%	-21.1%	5.6%	-7.6%	31.5%
2003/2004	1.7%	-12.7%	17.3%	-13.2%	-4.1%	4.7%	4.2%	-25.2%	-16.7%	-0.1%
2004/2005	-3.6%	10.2%	-21.9%	5.7%	0.5%	20.0%	-4.5%	31.5%	27.4%	13.6%
2005/2006	0.3%	-10.2%	3.7%	13.0%	-3.4%	22.6%	7.5%	19.4%	8.0%	11.7%
2006/2007	-4.3%	23.0%	-8.7%	-8.8%	-3.9%	-7.8%	-7.7%	24.6%	7.0%	-1.2%
2007/2008	-0.7%	2.1%	-4.9%	7.7%	-2.2%	30.6%	14.4%	-13.9%	-5.0%	10.2%
2008/2009	-13.1%	5.8%	-5.8%	7.3%	3.1%	-21.4%	-4.5%	194.2%	-21.3%	-12.2%

Source http://www.ojjdp.gov/ojstatbb/ezaucr/asp/ucr_display.asp



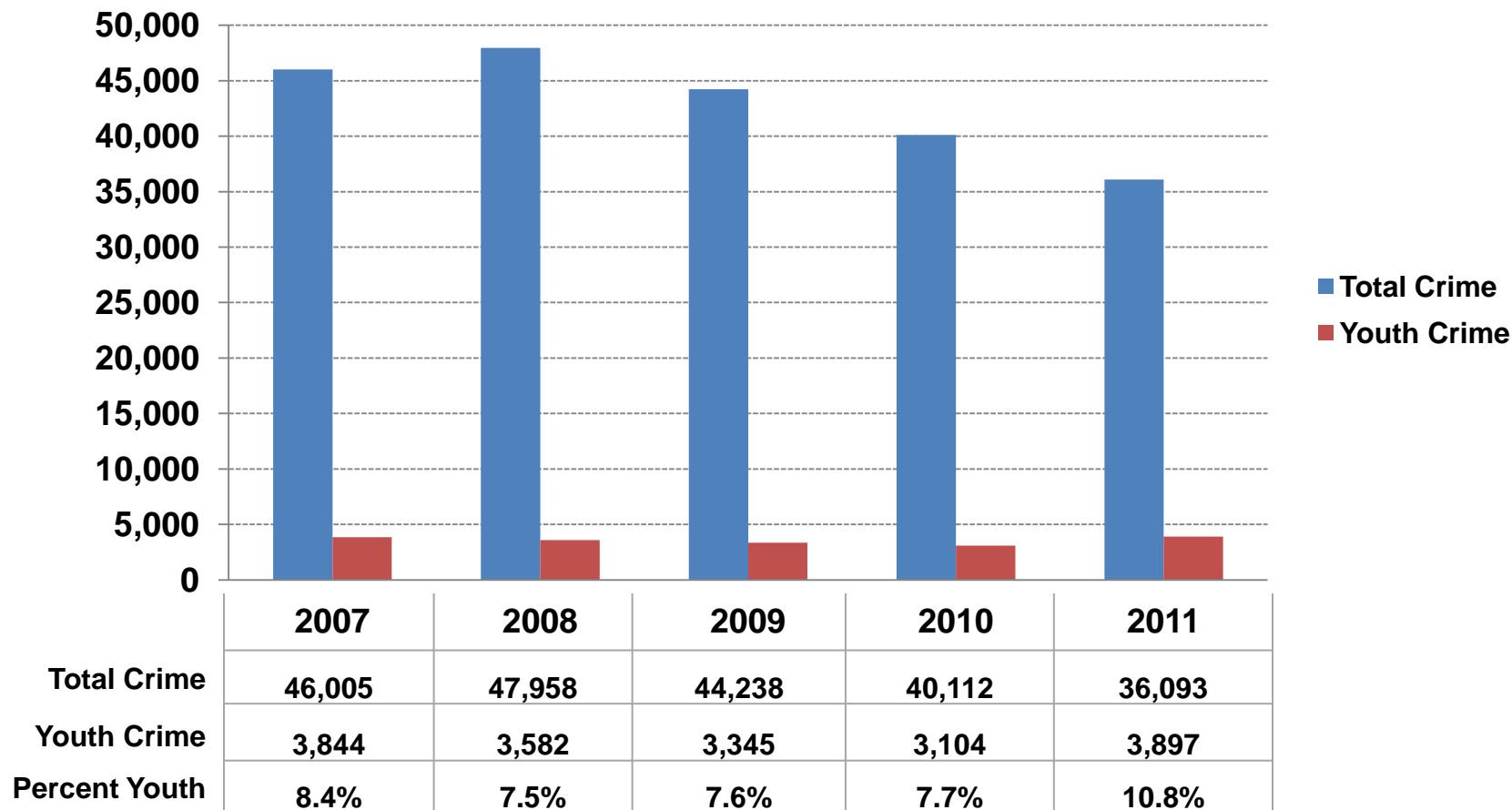
Identifying Trends in Montgomery County Youth Crime

- For the purpose of PYDI, “Youth crime” is defined as an incident where any defendant or suspect was under 22 years of age.
- Reported time values shown are *incident start times only*
 - For crimes where the exact time is known, such as robbery or assault, this is useful, but it is not for any crime typically having a lengthy time spans, such as burglary or vandalism.
- Identified youth crime hot spots as locations with greater than 250 youth crimes per square mile and targeted a half mile around the epicenter.

** Note: none of the hot spot areas had more than 250 youth crimes within the square mile in 2011*



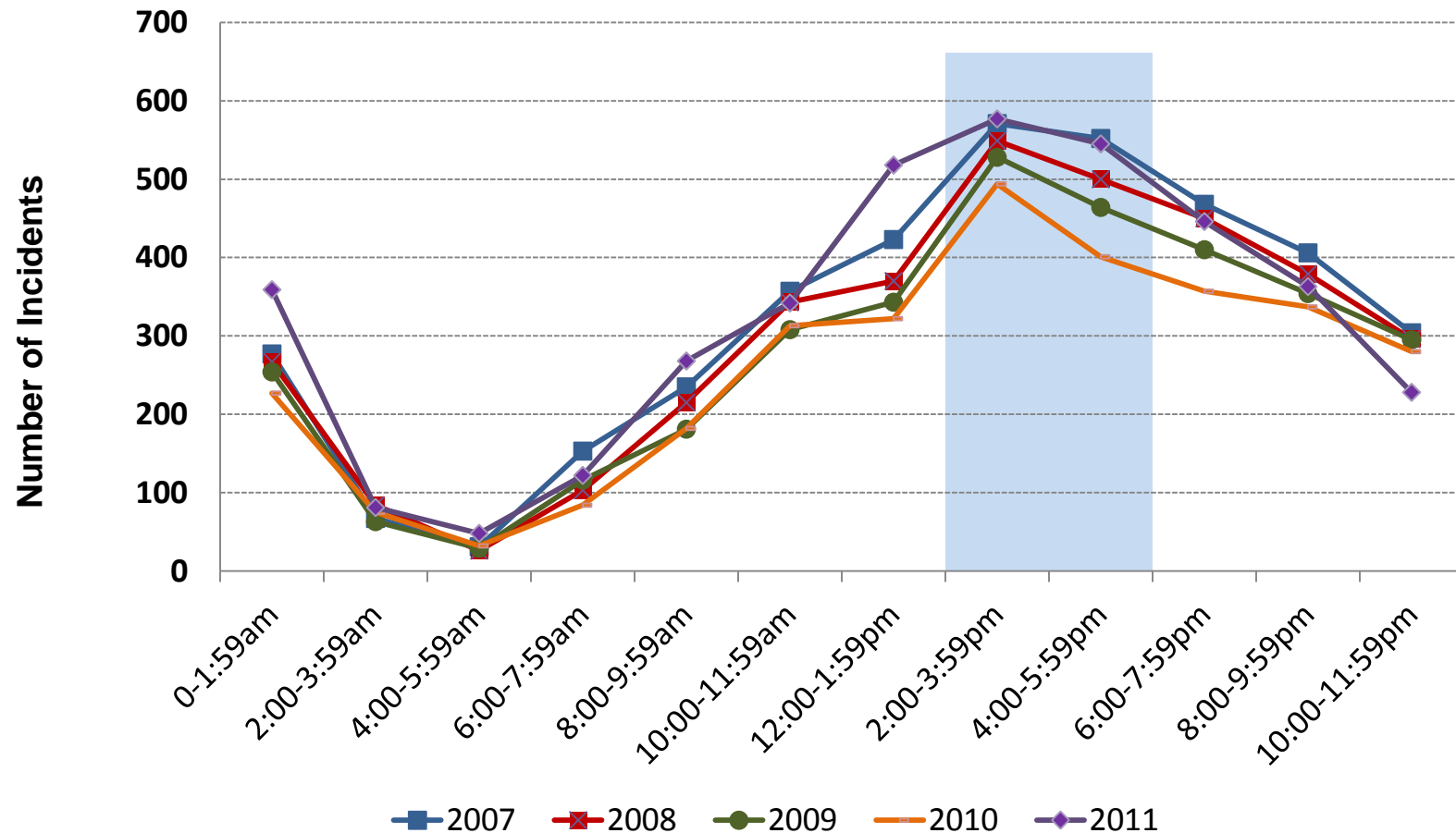
Total Crime vs. Youth Crime



Overall crime trended down, whereas the percentage of youth crime remained steady around 8% of the total crime from 2007 - 2010, and this percentage rose to 10.8% of all crime for 2011



Youth Crimes by Time of Day



Youth crime between 10pm-6am is up 16% in 2011



Youth Crime By Time of Day

	2007		2008		2009		2010		2011	
	Total	% of Day	Total	% of Day	Total	% of Day	Total	% of Day	Total	% of Day
Midnight - 1:59 AM	277	7.2%	267	7.5%	254	7.6%	227	7.3%	359	9.20%
2:00 - 3:59 AM	67	1.7%	84	2.3%	63	1.9%	75	2.4%	81	2.10%
4:00 - 5:59 AM	31	0.8%	26	0.7%	29	0.9%	32	1.0%	48	1.20%
6:00 - 7:59 AM	153	4.0%	103	2.9%	116	3.5%	84	2.7%	122	3.10%
8:00 - 9:59 AM	235	6.1%	215	6.0%	181	5.4%	182	5.9%	268	6.90%
10:00 - 11:59 AM	357	9.3%	343	9.6%	308	9.2%	313	10.1%	342	8.80%
12:00 - 1:59 PM	423	11.0%	370	10.3%	343	10.3%	322	10.4%	518	13.30%
2:00 - 3:59 PM	571	14.9%	549	15.3%	528	15.8%	494	15.9%	577	14.80%
4:00 - 5:59 PM	552	14.4%	500	14.0%	464	13.9%	401	12.9%	545	14.00%
6:00 - 7:59 PM	468	12.2%	450	12.6%	410	12.3%	357	11.5%	446	11.40%
8:00 - 9:59 PM	406	10.6%	379	10.6%	354	10.6%	337	10.9%	363	9.30%
10:00 - 11:59 PM	304	7.9%	296	8.3%	295	8.8%	280	9.0%	228	5.90%
Total Youth Crime	3,844		3,582		3,345		3,104		3,897	



Hot Spot Methodology

- In a prior study, CountyStat identified clusters of 250+ youth crimes per square mile from FY08 and FY09 PD-provided data.
- A center point for each area was identified and a buffer was created using a range of a ½ mile radius to create the boundaries of three hot spots in: Lake Forest, Wheaton, and Silver Spring.
- Incident data for calendar year 2011 was plotted and the areas of higher concentration remained consistent with previous findings for 2010 but at lower concentrations of youth crimes.
- None of the three areas has 250 incidents anymore; Lake Forest was closest with 200 events in the hot spot range, Wheaton had 121, and Silver Spring had 142. However as in 2010, the next busiest emerging hot spot area was White Oak.
- Incidents within the different hot spot zones had differing peak (start) times, but all were 2:00 PM or later.

Although 2011 had an increase in youth crimes, the portion within hot spots remains relatively small at 12% of total youth crimes in 2011 and 2010



CY10 Hot Spot Crimes By Time of Day

Start Time	Lake Forest		Westfield-Wheaton		Silver Spring		Total Hot Spots	
	Total	% of Day	Total	% of Day	Total	% of Day	Total	% of Day
Midnight - 1:59 AM	5	3.5%	4	3.5%	9	7.8%	18	4.9%
2:00 - 3:59 AM	1	0.7%	1	0.9%	4	3.5%	6	1.6%
4:00 - 5:59 AM	2	1.4%	0	0.0%	1	0.9%	3	0.8%
6:00 - 7:59 AM	0	0.0%	0	0.0%	0	0.0%	0	0.0%
8:00 - 9:59 AM	1	0.7%	1	0.9%	2	1.7%	4	1.1%
10:00 - 11:59 AM	6	4.3%	1	0.9%	5	4.3%	12	3.3%
12:00 - 1:59 PM	10	7.1%	16	14.2%	11	9.6%	37	10.0%
2:00 - 3:59 PM	35	24.8%	27	23.9%	14	12.2%	76	20.6%
4:00 - 5:59 PM	31	22.0%	22	19.5%	20	17.4%	73	19.8%
6:00 - 7:59 PM	34	24.1%	21	18.6%	17	14.8%	72	19.5%
8:00 - 9:59 PM	11	7.8%	15	13.3%	13	11.3%	39	10.6%
10:00 - 11:59 PM	5	3.5%	5	4.4%	19	16.5%	29	7.9%
Total Youth Crime	141		113		115		369	

Youth crime within hotspots between 2:00pm – 6:00pm was 40% of all hot spot crimes compared to 29% for all youth crimes during this time of day in 2010



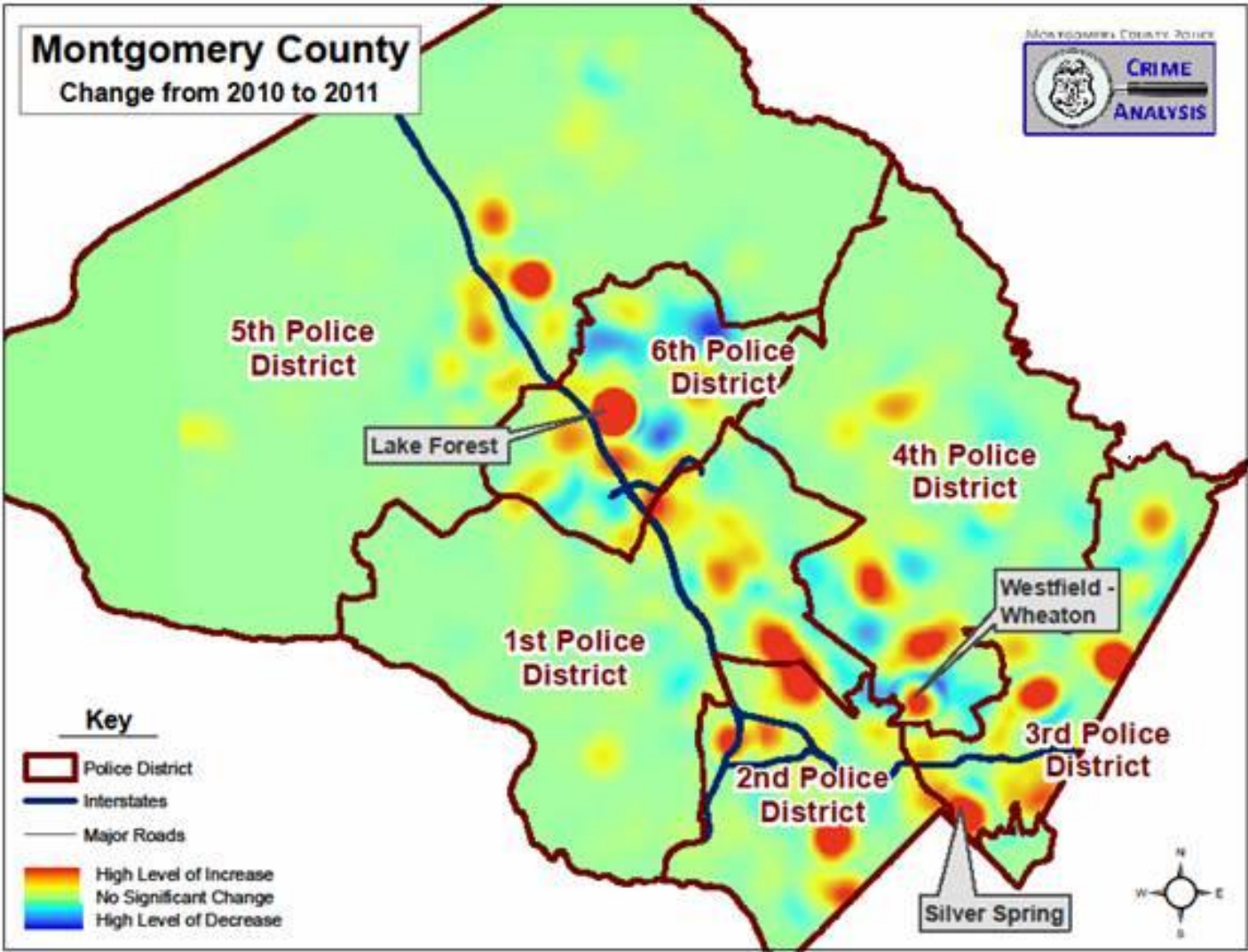
CY11 Hot Spot Crimes By Time of Day

Start Time	Lake Forest		Westfield-Wheaton		Silver Spring		Total Hot Spots	
	Total	% of Day	Total	% of Day	Total	% of Day	Total	% of Day
Midnight - 1:59 AM	11	5.5%	5	4.1%	8	5.6%	24	5.2%
2:00 - 3:59 AM	0	0.0%	1	0.8%	3	2.1%	4	0.9%
4:00 - 5:59 AM	1	0.5%	1	0.8%	3	2.1%	5	1.1%
6:00 - 7:59 AM	1	0.5%	1	0.8%	3	2.1%	5	1.1%
8:00 - 9:59 AM	7	3.5%	4	3.3%	9	6.3%	20	4.3%
10:00 - 11:59 AM	10	5.0%	9	7.4%	9	6.3%	28	6.0%
12:00 - 1:59 PM	31	15.5%	18	14.9%	13	9.2%	62	13.4%
2:00 - 3:59 PM	41	20.5%	20	16.5%	17	12.0%	78	16.8%
4:00 - 5:59 PM	47	23.5%	26	21.5%	22	15.5%	95	20.5%
6:00 - 7:59 PM	30	15.0%	19	15.7%	17	12.0%	66	14.3%
8:00 - 9:59 PM	18	9.0%	11	9.1%	22	15.5%	51	11.0%
10:00 - 11:59 PM	3	1.5%	6	5.0%	16	11.3%	25	5.4%
Total Youth Crime	200		121		142		463	

Compared to 2010, hot spot crimes increased 25% but hotspot crimes between 2:00pm-6:00pm fell from 40% to 37% of total hotspot crime



Density Map of Change in Youth Crimes 2010 – 2011



Change in Youth Crime from 2010 to 2011

The change in overall youth crime and hot spot youth crime from 2010 to 2011 had the majority of the 2-hour blocks change 1.1% or less.

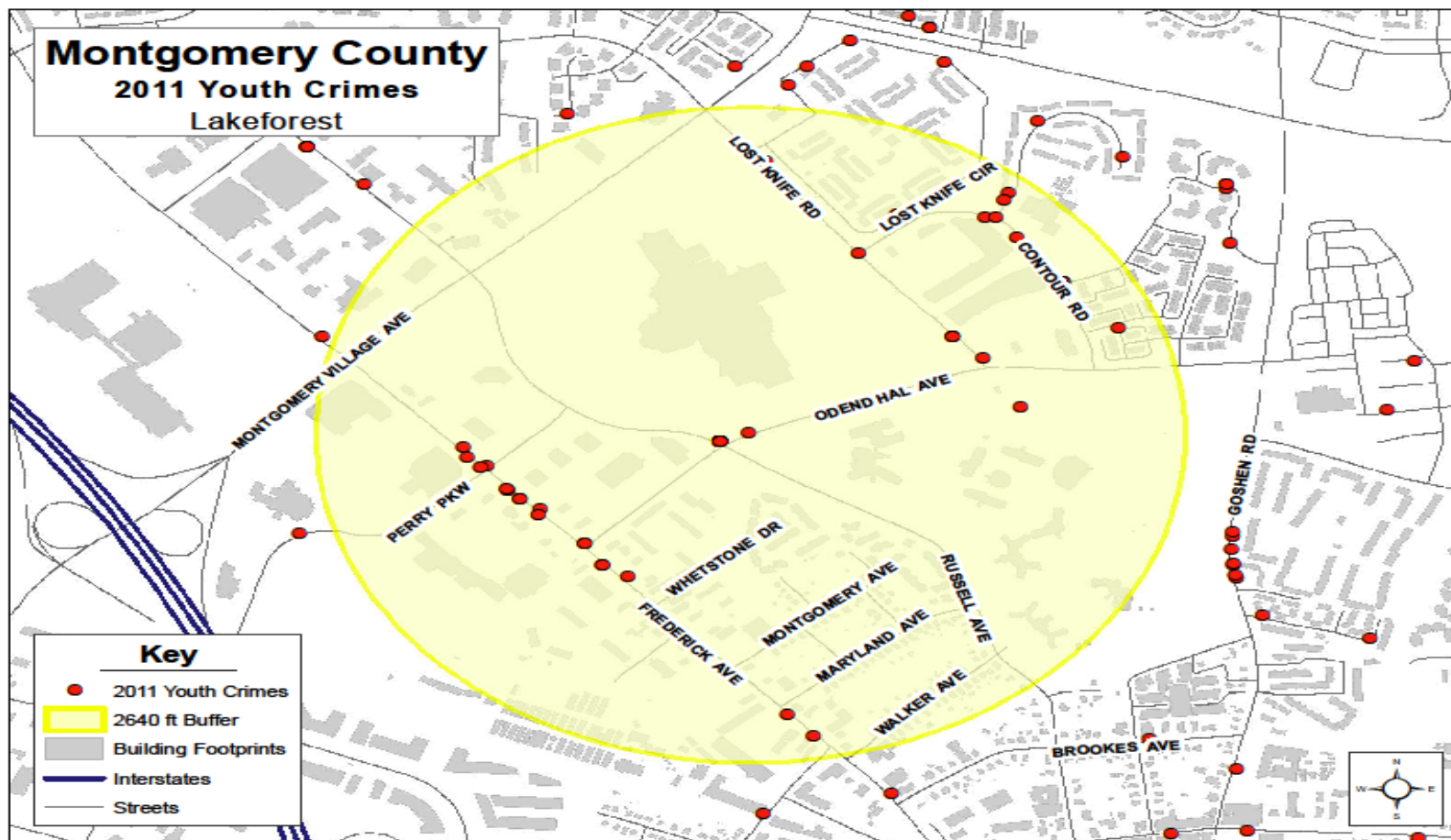
The largest percentage increase was 12:00-1:59pm.

The largest overall decrease was the 10:00 to 11:59 PM block (-3.1%), and for hot spot youth crime only it was the 6:00 to 7:59 PM block.

Start Time	Total Youth Crime			Hotspot Youth Crime		
	2010 % by Time	2011 % by Time	% Change 2010-2011	2010 % by Time	2011 % by Time	% Change 2010-2011
Midnight - 1:59 AM	7.3%	9.2%	1.9%	4.9%	5.2%	0.3%
2:00 - 3:59 AM	2.4%	2.1%	-0.3%	1.6%	0.9%	-0.7%
4:00 - 5:59 AM	1.0%	1.2%	0.2%	0.8%	1.1%	0.3%
6:00 - 7:59 AM	2.7%	3.1%	0.4%	0.0%	1.1%	1.1%
8:00 - 9:59 AM	5.9%	6.9%	1.0%	1.1%	4.3%	3.2%
10:00 - 11:59 AM	10.1%	8.8%	-1.3%	3.3%	6.0%	2.7%
12:00 - 1:59 PM	10.4%	13.3%	2.9%	10.0%	13.4%	3.4%
2:00 - 3:59 PM	15.9%	14.8%	-1.1%	20.6%	16.8%	-3.8%
4:00 - 5:59 PM	12.9%	14.0%	1.1%	19.8%	20.5%	0.7%
6:00 - 7:59 PM	11.5%	11.4%	-0.1%	19.5%	14.3%	-5.2%
8:00 - 9:59 PM	10.9%	9.3%	-1.6%	10.6%	11.0%	0.4%
10:00 - 11:59 PM	9.0%	5.9%	-3.1%	7.9%	5.4%	-2.5%



Lake Forest Hot Spot Incidents

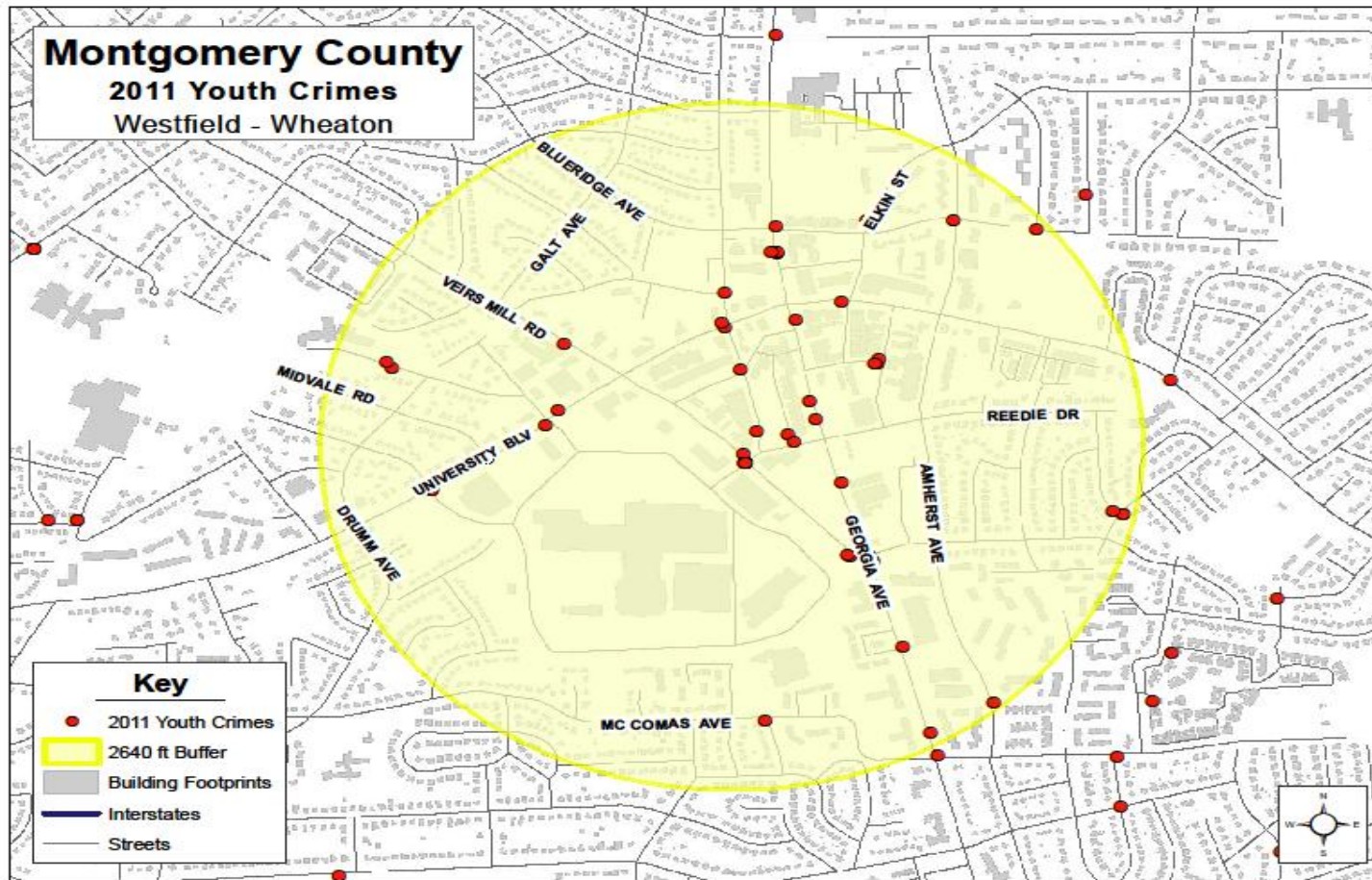


Police attribute crime in this hotspot to an active retail and urban environment, with many people in or frequenting the area. Larceny was the most frequent crime type, primarily from shoplifting.

Note: multiple incidents at the same location appear as one "dot" on the map.



Wheaton Hot Spot Incidents

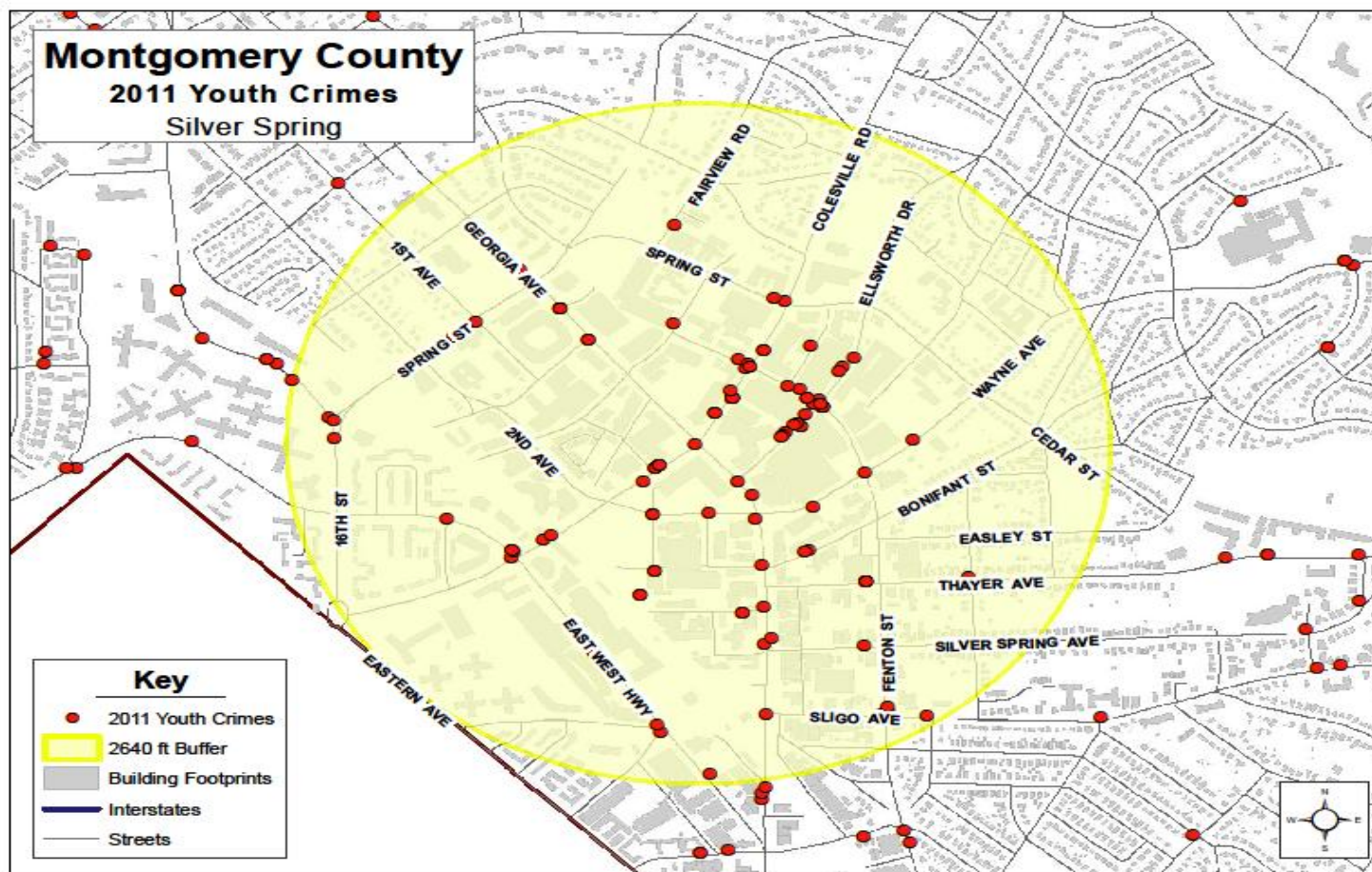


With a metro stop providing easy access and active retail this hotspot attracts many people. Larceny was the most frequent crime type, primarily from shoplifting similar to the other two hot spots.

Note: multiple incidents at the same location appear as one "dot" on the map.



Silver Spring Hot Spot Incidents



This is a vibrant, open, urban area with easy access to attractions at veterans plaza and city place mall where larceny is the most frequent type of crime.



Note: multiple incidents at the same location appear as one "dot" on the map.

2011 Hot Spot Youth Crime by Type

Event class	Lakeforest		Westfield-Wheaton		Silver Spring	
	# in Area	# at Mall	# in Area	# at Mall	# in Area	# at Mall
Rape	1	0	0	0	2	0
Robbery	2	0	4	1	8	0
Agg Assault	1	0	1	0	0	0
Burgulary	4	1	5	0	13	0
Larceny	157	143	72	61	58	16
Stolen Vehicle	0	0	0	0	2	0
Assault	11	8	3	1	15	0
Fraud	1	0	0	0	5	1
Bad Check	0	0	0	0	1	0
Embez/Confidence	6	4	2	2	2	1
Vandalism	2	0	7	1	4	0
Weapons	0	0	0	0	1	0
Sex Offense	0	0	0	0	1	0
CDS	1	0	5	1	6	0
Family Offense	4	0	3	3	3	0
Juvenile Offense	4	3	2	1	1	0
Alcohol Violation	0	0	3	0	3	0
Disorderly	0	0	0	0	5	0
Miscellaneous	6	4	14	7	12	0
Total	200	163	121	78	142	18



Gang Related Youth Crimes by Type of Offense

- Of the 248 gang related or motivated incidents in 2011, just over half (125) involved a suspect or defendant who was known to be under the age of 22.
- The top five gang member-involved incidents committed by youth were:
 - 1) Controlled Dangerous Substance (CDS)
 - 2) Assault
 - 3) Robbery
 - 4) Larceny
 - 5) Weapons offenses and Disorderly (tied)
- The number of gang related incidents increased 6% in 2011 but the number committed by youth decreased by 25%. The largest decreases occurred in burglary, larceny, and robbery crimes.



CY2011 Gang Related Youth Crimes by Type of Offense

Type of Crime	Gang Related/Motivated Crimes		# Involving Suspects/Defendants Under 22 Years of		% of Gang Crime Committed by "youth"	
	2010	2011	2010	2011	2010	2011
Assault	36	40	31	26	86%	65%
Auto Theft	7	5	7	5	100%	100%
Burglary	14	10	13	3	93%	30%
CDS	38	57	35	36	92%	63%
Disorderly	5	6	5	6	100%	100%
Extortion	1	1	1	1	100%	100%
Graffiti*	54	69	4	7	7%	10%
Harassment	n/a	1	n/a	1	n/a	100%
Homicide	3	0	0	0	0%	0
Larceny	20	12	19	9	95%	75%
Rape	2	3	2	2	100%	67%
Robbery	29	18	29	12	100%	67%
Sex Offense	1	0	0	0	0%	0
Threats	5	4	3	3	60%	75%
Trespassing	2	6	2	4	100%	67%
Vandalism ¹	n/a	4	n/a	4	n/a	100%
Weapons	15	12	15	6	100%	50%
Total	232	248	166	125	72%	50%

* Typically no specific suspects in vandalism/graffiti cases

¹ Vandalism and graffiti are reported together in 2010

Data source: tactical gang database



Intervention Programs

Street Outreach Network (SON)

- The mission of the Street Outreach Network is to prevent, neutralize, and control hostile behavior in high risk youth and youth gangs through the development of positive relationships between youth/community stakeholders and the outreach workers.
- The outreach worker will utilize positive youth development programs and leisure time activities as the intervening vehicle for redirecting antisocial and aggressive behaviors.
- Program Variables :
 - Engage high risk and gang involved youth in order to provide or refer them with opportunities and support for success
 - Assist in mediation and addressing community conflict.
- 2012 Highlights:
 - 286 Clients served in FY12
 - 18 Clients re-arrested
 - 6 Clients re-suspended
 - 14 Conflicts successfully mediated (no further violence)



Street Outreach Network (SON)

	FY10	FY11	FY12	FY13
WY's	4	4	4.5	7.5
Budget	\$401,329	\$397,327	\$373,766	\$598,316
# of Participants	181	184	286	N/A
Cost Per Participant	\$2,217	\$2,159	\$1,307	N/A
Cost Per Participant Change Prior Year		-2.6%	-39.5%	N/A



Youth Opportunity Centers (YOCs)

- The Crossroads Youth Opportunity Center and Youth Opportunity Center (UYOC) in Gaithersburg are efforts to stem the tide of youth violence and gang involvement while helping to build stronger families and safer communities¹.
- Program Variables:
 - Program provides prevention and intervention services to at risk and gang involved youth.
 - Services include the following: Positive Youth Development, Family Strengthening, Job Placement, Safety Planning, Mental Health Services, Case Management, Legal Services, Social supports for incarcerated youth.

2012 Highlights:	<u>Up County</u>	<u>Crossroads</u>
▪ # clients received unduplicated services	177	319
▪ % of clients reported decrease in delinquent behaviors *	79%	74%
▪ % of clients reported decreases in gang involvement *	80%	73%
▪ % of clients did not become re-involved with the criminal justice system *	68%	82%
▪ % of clients were employed	80%	50%
▪ % of clients reported complete satisfaction with services of the CYOC	98%	95%



¹ Identity-youth.org CYOC-UYOC Evaluation Report 2011

Youth Opportunity Centers (YOCs)

Up County and Crossroads

	FY10	FY11	FY12	FY13
WY's	N/A	N/A	N/A	N/A
Budget	\$663,850	\$562,283 *	\$558,923 **	\$538,859
# of Participants	439	431	496	N/A
Cost Per Participant	\$1,512	\$1,305	\$1,127	N/A
Cost Per Participant Change Prior Year		-13.7%	-13.6%	N/A

* In FY11 Crossroads Center \$112,283 County funded; Upcounty \$450,000 all federal funded

** In FY12 Crossroads Center \$108,293 County funded; Upcounty \$250,000 County funded and \$250,000 Federal funded



Prevention Programs

Youth Violence Prevention Coordinator (YVPC)

- Coordinates intervention services with County agencies and community providers and identifies needed intervention approaches.
- Program variables:
 - Community Outreach education to schools, Churches, Community Groups, Parents, Youth, and other stakeholders
 - Oversee federal and county funding
 - Project management.
- 2012 Highlights:
 - Provided 18 gang awareness presentations to multiple stakeholders throughout the county to a total of 245 people
 - Provided a comprehensive gang awareness training to county employees through the Continuous Learning Center to a total of 63 people
 - Implemented the gang intervention certification training to 60 intervention workers from the region



Youth Violence Prevention Coordinator (YVPC)

	FY10	FY11	FY12	FY13
WY's	1	1	1	1
Budget	\$124,160	\$125,830	\$131,459	\$134,258
# of Participants	112	300	308	N/A
Cost Per Participant	\$1,109	\$419	\$427	N/A
Cost Per Participant Change Prior Year		-62.2%	1.8%	N/A
Program Outputs	FY10	FY11	FY12	FY13
Gang Awareness Presentations	8	16	18	N/A
Gang Awareness Training	1	2	1	N/A
# Gang Intervention Certification Training	N/A	N/A	3	N/A



Northwood High School Wellness Center (NHSWC):

- The Northwood High School Wellness Center envisions students healthy in body, mind and spirit fully committed to high academic achievement and models of leadership, strength, and success. The WC's goal is to increase protective factors and decrease risk factors among the students. Its objectives are designed to give youth and their families a greater knowledge base relating to overall wellness while promoting positive healthy behaviors.
- Program Variables:
 - increase in the number of youth who show improved awareness and practice of healthy behaviors while receiving services through the wellness center
 - increase in the number of youth who show a reduction in delinquent activity while receiving services through the wellness center
 - increase in the number of youth who increase school attendance while receiving services through the wellness center
 - increase in the number of youth who become active in community and/or leadership activities
- 2012 Highlights:
 - 409 clients were served at the NHSWC
 - 372 clients participated in After School Positive Youth Development Programs
 - 58% of clients demonstrated improvements in self esteem
 - 57% of clients demonstrated improvements in their future outlook
 - 47% of clients showed increases in the ability to deal with conflict
 - 53% of clients showed reductions in delinquent activity
 - 83% of clients increased school connectivity
 - Less than 1% of all the clients (.08) have been suspended after engagement



Northwood Wellness Center

	FY10	FY11	FY12	FY13
WY's	1.0	1.0	1.0	1.0
Budget	\$754,475	\$747,867	\$724,810	\$745,189
# of Participants	390	393	409	N/A
Cost Per Participant	\$1,934	\$1,903	\$1,772	N/A
Cost Per Participant Change Prior Year		-1.6%	-6.9%	N/A



Identity After School Program

- Identity runs the After-School Program sessions in various middle schools and high schools throughout Montgomery County. The sessions focus on building social skills and feature activities that foster teamwork, leadership development, goal setting, conflict resolution, and community building. Each program cohort ends with an intensive three-day retreat that serves to reinforce the program curriculum. ¹
- Identity's flagship after-school program combines the strength of the Positive Youth Development model with cultural and linguistic competency to provide a safe setting for vulnerable youth, many of whom have little supervision or structure during after school hours. ¹
- Program Variables:
 - Provide a Positive Youth Development Program through after school services at 10 MCPS schools.
 - Services target at-risk Latino youth and their parents/guardians,
 - Services include team building, leadership development, and parent /guardian training
- 2012 Highlights:
 - 185 Clients served
 - 23% of the clients expressed a reduction in delinquent behavior
 - 77% of the clients expressed reductions in drug use
 - 81% of the clients expressed the ability to refuse gang involvement



¹ Source: www.identity-youth.org/programs/after-school-program.html

Identity After School Program

	FY10	FY11	FY12	FY13
WY's	0	0	0	0
Budget	\$321,546	\$354,838	\$358,476	\$363,266
# of Participants	216	261	185	N/A
Cost Per Participant	\$1,489	\$1,360	\$1,938	N/A
Cost Per Participant Change Prior Year		-8.7%	42.5%	N/A



HHS Identified Areas of Focus and Future Priorities

- Growing need for SON services:
 - The SON staff served over 286 clients last year which is a ratio of 71 clients per outreach worker
 - The SON staff are engaging clients in over 14 Montgomery County Public Schools throughout the county
 - As a result the YVPC, is currently in the process of hiring three more SON staff to help ease those high client numbers in the best interest of improving public safety
- Critical support need due to federal funding reductions which the County offset the cuts allowing the following key services to continue:
 - Employment services
 - Up County Youth Opportunity Center
 - Drug prevention/intervention program at both Youth Opportunity Centers
- Data and next steps:
 - Information gathered in the past has come from self reporting and other limited sources
 - We continue to make efforts with our partner agencies (Department of Juvenile Services, MCPS, MCPD) to get more data related to our clients
 - In this current year we are working closely with the Collaboration Council in order to get more data related to re-arrests



Excel Beyond the Bell (EBB)

- EBB is a public-private partnership created by the Montgomery County Collaboration Council for Children, Youth, and Families, Inc.
- Vision: is for all Montgomery County children and youth will be successful in school and in life. We see children and youth making smart choices, improving academic performance, discovering their talents, strengthening life skills, and preparing themselves for adulthood.
- Mission: is too inspire children and youth to realize their full potential by building a sustainable system offering safe, quality and accessible out-of-school time programs.
- The establishment of EBB has increased the after school participation by over 100% in the schools where EBB is offered.
- More than 200 youth workers have participated in the Advancing Youth Development training offered through EBB



Excel Beyond the Bell

	FY12	FY13
Full Time WY	.5	2
Seasonal staff WY	1.4	3.6
Budget	\$92,126	\$260,492
# of participants *	790	N/A
Cost Per Participant	\$116.62	N/A
Cost Per Participant Change Prior Year	N/A	N/A

* Unduplicated



Excel Beyond the Bell Enrollment

- EBB programs included those funded and provided by the Montgomery County Collaboration Council for Children, Youth and Families and the Montgomery County Department of Recreation.
- There were 790 youth enrolled during 2011-2012 school year (unduplicated count).

School	Enrollment
Argyle MS, Silver Spring (20906)	283
Clemente MS, Germantown (20874)	269
Loiederman MS, silver Spring (20906)	238

- Program participation is the sum of all participants enrolled in over 40 program activities offered each session (duplicated count); which also demonstrates the reach of programs offered.

Session	Argyle		Clemente		Loiederman		Overall	
	Enrolled	Avg. Daily Attendance	Enrolled	Avg. Daily Attendance	Enrolled	Avg. Daily Attendance	Enrolled	Avg. Daily Attendance
Fall	224	138	276	163	223	159	723	460
Winter	186	112	355	205	231	163	772	480
Spring	409	244	285	166	293	179	987	589

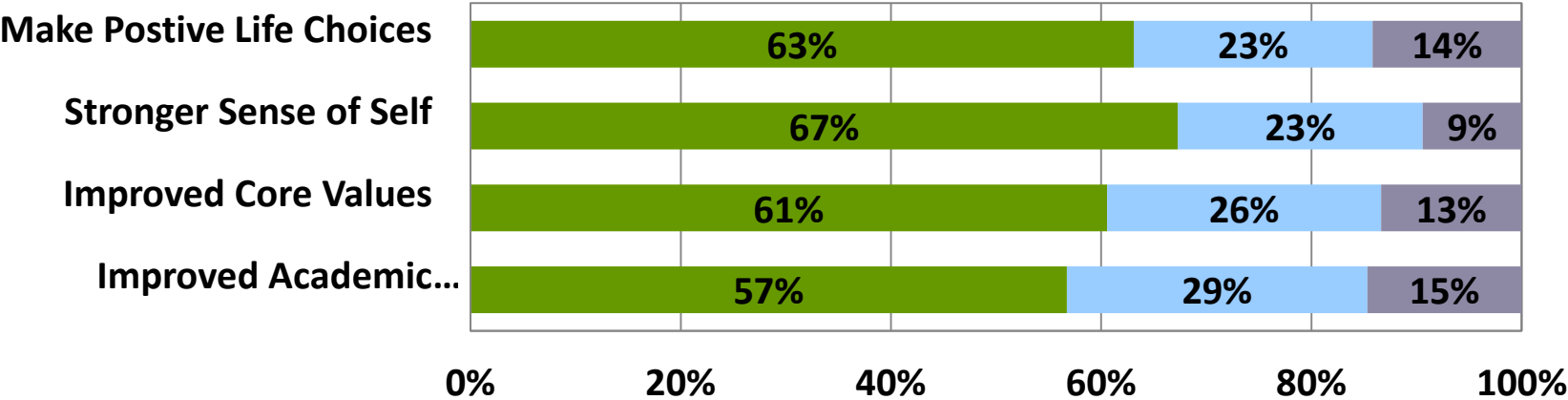
- 60 percent of all enrolled only attended one session; 22 percent two sessions; and 18 percent all three sessions



Excel beyond the Bell Results: Positive Social And Personal Skills, Academic Attitudes

Improved Attitudes and Behaviors
percentage averaged across all sites

■ Yes ■ Kind of ■ Not Really



Participant Satisfaction:

Satisfaction surveys were administered at the end of each session by each program

Satisfaction with EBB programs and their staff was high

- 78% on average were satisfied with program characteristics (sense of belonging, fun and safety)
- 77% on average were satisfied with the program staff (supportive, trust and choice)



Sports Academies

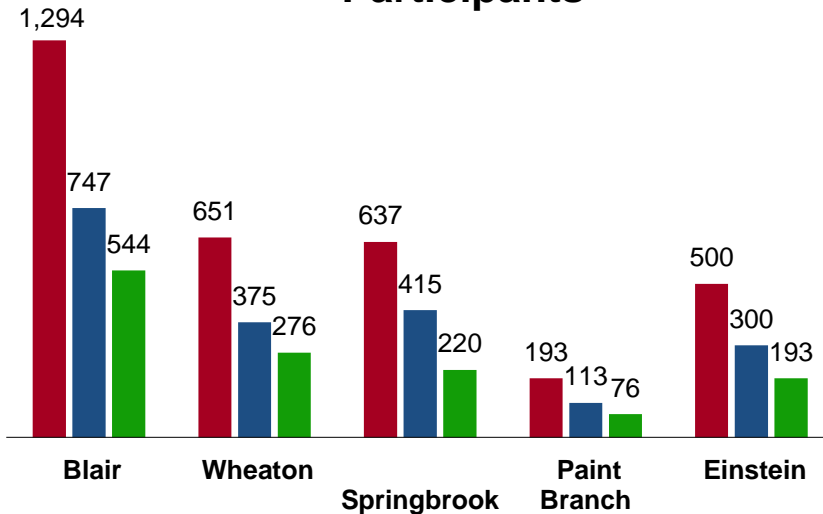
	FY10	FY11	FY12	FY13
Full Time WY	3	3	3	3
Seasonal staff WY	15.5	10.2	10.2	10.2
Budget	\$1,289,300	\$893,140	\$893,140	\$893,140
# of Participants *	3,594	3,874	3,275	N/A
Cost Per Participant	\$358.74	\$230.55	\$272.71	N/A
Cost Per Participant Change Prior Year	N/A	-35.7%	18.3%	N/A

* Unduplicated



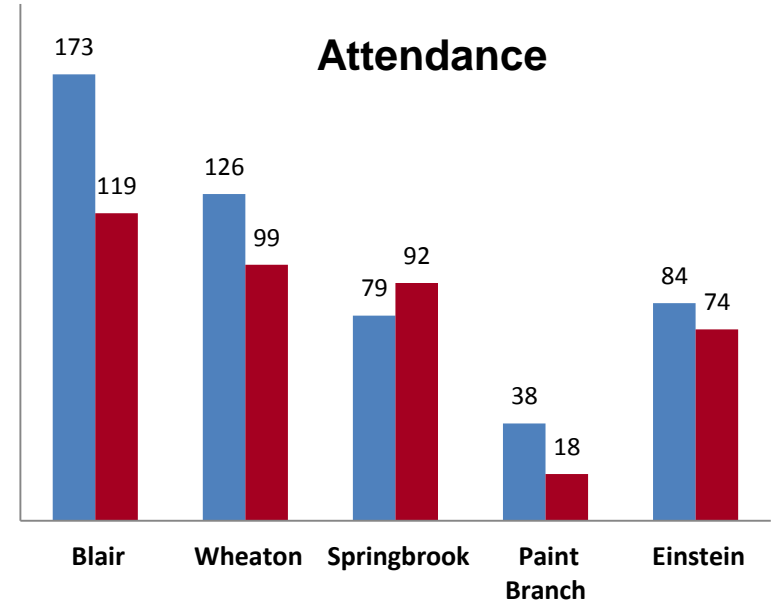
Sports Academies 2011 – 2012 Academic Year

Participants



Red = Total Blue = Male Green = Female

Attendance



Blue = Attendance Per Session

Red = Number of Sessions

	Number of Participants	Total Attendance	Number of Sessions	Attendance Per Session
Blair, Silver Spring	1,294	20,556	119	173
Wheaton, Silver Spring	651	12,514	99	126
Springbrook, Silver Spring	637	7,302	92	79
Paint Branch, Burtonsville	193	677	18	38
Einstein, Kensington	500	6,232	74	84
Totals	3,275	47,281	402	118



Recreation PYDI Headline Measure: Percent of Youth Registered in PYDI Programs Who Report Program Participation Benefits

FY07	FY08	FY09	FY10	FY11	FY12 Projection	FY13 Projection	FY14 Projection
55%	67%	73%	90%	92%	92%	92%	95%

- The measure had been based on just Rec Extra and Sports Academies.
- Expansion of the program will include all PYD prevention programming (Rec Extra, Sports Academies, Excel Beyond the Bell, and Summer Teen Employment Program).
- Projections for remain at 92% through FY13 and will increase it to 95% by FY14.

As a result of budget reductions, the decision was made to reduce funding for the contract and staffing to review outcome measures in favor of sustaining more programming.

The funding for tracking outcomes was restored in the FY13 budget.



FY13 PYDI Recommended Program Enhancements

Department of Recreation

- Enhance the after school program Excel Beyond the Bell at Forest Oak and Neelsville Middle Schools in Clarksburg and Germantown (\$213,680)
- Add Student Teen Employment Program for youth 16 – 19 years old to provide summer youth employment, training, career exploration/job readiness training, leadership development, financial literacy, and communications skills (\$315,296)
- Enhance countywide weekend/evening teen programs for middle school and high school youth (\$128,000)
- Provide Scotland alternate program during closure of renovations (\$61,570)



Measuring Success in the Future

- The Department of Recreation has secured a full time program assistant position that will track outcomes for all Department prevention based PYD programs.
- MCPS, the Collaboration Council and the Department of Recreation executed an MOU in 2011 that addressed confidentiality issues and now allows the sharing of MCPS data.
- The sharing of MCPS data will allow us to overlay survey data with hard quantitative data such as academic performance, truancy, etc. This was piloted this year through the EBB schools and will expand in the 2012 – 2013 academic year.
- The Department has purchased the Efforts to Outcomes Software, which is recognized as the industry leader in tracking outcome data.



Wrap-Up and Follow-Up Items

“All new programs that address prevention, intervention, and suppression must be evidence based, with measurable outcomes, and must have evaluation programs built in to monitor their effectiveness” – 2004 Task Force Report

